

## 8 Golden Rules of XAT Business Decision Making Section

- 1. Stakeholder Maximization (The "Greater Good" Philosophy):** Always choose the option that benefits the maximum number of stakeholders (employees, customers, society, environment) while harming the fewest. Avoid decisions that favor one group unfairly at the expense of others.
- 2. Ethics Over Profits (The Integrity Test):** In any dilemma between financial gain and ethical integrity, integrity wins. Unethical shortcuts, even if legal, are always the wrong answer. Transparency and honesty are non-negotiable.
- 3. Root Cause vs. Symptom Treatment:** Distinguish between short-term fixes and long-term solutions. The correct answer often addresses the root cause of the problem rather than just applying a band-aid to the immediate symptom.
- 4. Professionalism and Procedure:** Respect organizational hierarchy and due process unless the hierarchy itself is corrupt or unethical. Do not bypass established channels (like HR or direct supervisors) based on emotions or rumors.
- 5. Inclusive and Empowering Leadership:** The best leader empowers subordinates, trusts them (with verification), and seeks win-win solutions. Avoid options that are autocratic, punitive, or micromanaging.
- 6. Data-Driven Objectivity:** Discard assumptions, rumors, and emotional biases. Decisions must be based on verified facts and data presented in the case. If information is missing, do not assume it.
- 7. Sustainability and Feasibility:** A solution must be practically implementable and sustainable in the long run. Grandiose ideas that bankrupt the company or are logistically impossible are incorrect.
- 8. The "Middle Path" (Moderation):** Extreme measures (firing everyone, shutting down immediately, suing instantly) are rarely correct. The right decision usually involves negotiation, feedback, warning, or a gradual transition.